

Risk Appetite & Strategic Risks Workshop

December 2011

Welcome & Introductions

- Lucy Pledge – Head of Audit & Risk Management
- Sarah Tennant – Strategic Risk Manager
- John Sketchley – Audit Manager
- Debbie Voakes – Principal Risk & Assurance Officer

Aims of today's Workshop

Part 1:

- Test out your 'Appetite for Risk'

Part 2:

- Conduct a reality check on our Strategic Risks going forward

Quick Recap (the history bit)

- The Council has well established processes and structures in place for managing risk, however...
- Times are changing. Tough choices, new opportunities and challenges mean our approach to risk management and how we '**Think about Risk**' needs to change also.



Tone from the Top

***“Enable staff to apply Free Thinking.
Support measured risk taking,
trust, but hold to account”***

We believe this represents a risk appetite of
being: **Open & Aware**

Translating the message

Where we're going

Where we've been



Message from CX to enable staff to apply 'Free Thinking' – Measured risk taking – Trust but hold to Account.

OBJECTIVE:

To support the business to change the way it *'thinks'* about risk, i.e. from right to left

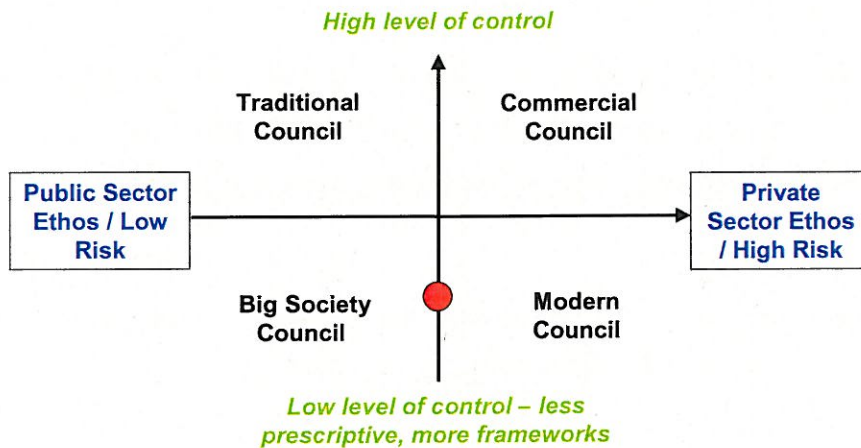


Risk often gets treated as a 'compliance' issue to be monitored by Internal Audit.



Protecting the Business

Managing the Business



Where do we go from here?

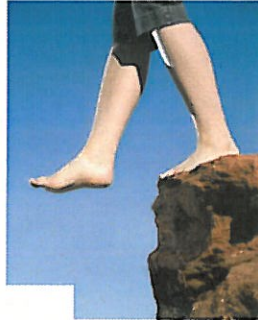
- Test out **your** appetite for risk (part of today's workshop).

This will help us to:

- Gauge how **Open & Aware** you are to risk?
 - See if you are prepared to 'walk the talk'?
- Update our Risk Management Strategy – including our Risk Appetite Statement

Exercise 1.

“What’s your appetite for Risk?”



Comfort Break



Exercise 2.

“What are the biggest risks currently faced by the Council?”



What do you want to do about the risks ?

- A. Accept **Risk** and live with it.
- B. Accept **Risk** but take action.
- C. Accept **Risk** provided little chance of significant impact.
- D. Don't accept the **Risk** even if benefits are seen.

Summing up and Next Steps

- Revise & update Risk Management Strategy
- Ratify Strategic Risk Register (SRR) with Executive and Corporate Management Board
- Feed a summary of the agreed strategic risks into the Corporate Business Plan
- Inform Audit Committee and VFM Scrutiny Committee of updated SRR and revised Risk Management Strategy
- Engage with Directorate Management Teams with a view to doing 'Risk Profiling' workshop with each and develop Directorate Risk Logs.

*Thank you for your attendance
and contributions*

(p.s. don't forget to complete an evaluation form!)

